

1 **1610 GUIDING PRINCIPLES AND COMPONENTS OF SUPPORT**  
2 **COORDINATION**

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6 REFERENCES: AMPM 1610

7 **PURPOSE**

8 This policy establishes an overview of the guiding principles and  
9 components of Support Coordination.

10 **DEFINITIONS**

- 11 1. "Member" means the same as "Client" as defined in  
12 A.R.S. § 36-551.
- 13 2. "Planning Document" means a written plan developed  
14 through an assessment of functional needs that  
15 reflects the services and supports, paid and unpaid,  
16 that are important for and important to the Member in  
17 meeting the identified needs and preferences for the  
18 delivery of such services and supports. ~~A plan which is~~  
19 ~~developed by the Planning Team, such as an Individualized~~  
20 ~~Family Service Plan (IFSP), Person-Centered Service Plan~~  
21 ~~(PCSP). The member/Responsible Person (as defined in~~

22 ~~A.R.S. §36-551) has final decision-making authority unless~~  
23 ~~there is legal documentation that confers decision-making~~  
24 ~~authority to a legal representative.~~

25 3. “Planning Team” means a defined group of individuals comprised  
26 of the Member, the Responsible Person if other than the  
27 Member, and, with the Responsible Person’s consent, any  
28 individuals important in the member’s life, including extended  
29 family members, friends, service providers, community resource  
30 providers, representatives from religious/spiritual organizations,  
31 and agents from other service systems. ~~—A group of individuals~~  
32 ~~that shall include the member, responsible person (when~~  
33 ~~applicable), Support Coordinator, and a representative from the~~  
34 ~~agency for member’s living in a licensed setting and with the~~  
35 ~~member’s consent, their Health Care Decision Maker,~~  
36 ~~Designated Representative and any individuals important in the~~  
37 ~~member’s life, including but not limited to extended family~~  
38 ~~members, friends, service providers, community resource~~  
39 ~~providers, representatives from religious/ spiritual organizations,~~  
40 ~~and agents from other service systems. The size, scope, and~~  
41 ~~intensity of involvement of the team members are determined~~

42 ~~by the objectives of the planning team to best meet the needs~~  
43 ~~and individual goals of the member.~~

44 4. "Responsible Person" - means the parent or guardian of a  
45 minor with a developmental disability, the guardian of an  
46 adult with a developmental disability or an adult with a  
47 developmental disability who is a client or an applicant for  
48 whom no guardian has been appointed as cited in A.R.S 36-  
49 551

50 5. "Support Coordination" **means the same as "Case**  
51 **Manager" under A.R.S. § 36-551.** ~~—A collaborative~~  
52 ~~process, which assesses, plans, implements, coordinates,~~  
53 ~~monitors, and evaluates options and services to meet the~~  
54 ~~member's needs through communication and available~~  
55 ~~resources to promote quality, cost-effective outcomes.~~

## 56 **POLICY**

### 57 **A. GUIDING PRINCIPLES Guiding Principles**

58 1. The Division ~~shall~~~~will~~ manage and deliver services and supports  
59 to ~~m~~Members in a manner which is consistent with the  
60 following guiding principles:

- 61 a. Member-Centered Services
- 62 i. The ~~m~~Member is the primary focus.
- 63 ii. The ~~m~~Member and Responsible person, if other
- 64 than Member as appropriate, are active
- 65 participants in the planning, identification and
- 66 evaluation of physical, behavioral, and long-term
- 67 services and supports.
- 68 ii.iii. Services are mutually selected through Person-
- 69 Centered Planning to assist the ~~m~~Member in
- 70 attaining their~~his/her~~ goal(s) for achieving or
- 71 maintaining the Member's ~~his/her~~ highest level of
- 72 self-sufficiency.
- 73 ii.iv. Up-to date information about the Arizona Long
- 74 Term Care System (ALTCS)-DD program, choices
- 75 of options and a mix of services is readily available
- 76 to ~~m~~Members and presented in a manner that
- 77 facilitates the ~~m~~Member's ability to understand the
- 78 information.
- 79 b. Employment First Philosophy ~~The Division supports~~
- 80 ~~Employment First Principles, Policy and Practice, which~~

- 81 ~~include the following:~~
- 82 i. Competitive integrated employment is the
- 83 preferred daily service and ~~outcome~~ for all working
- 84 age Arizonans who have disabilities.
- 85 ii. Employment First encompasses the belief that
- 86 competitive integrated employment should be the
- 87 primary day service and outcome for working age
- 88 youth and adults with disabilities.
- 89 iii. Employment First supports an overarching goal
- 90 that eligible individuals with disabilities will have
- 91 access to integrated work settings most
- 92 appropriate for them, including the support
- 93 necessary to help them succeed in the workplace.
- 94 iv. Employment First does not mean employment only
- 95 and does not deny individual choice.
- 96 v. Employment First does not eliminate service
- 97 options currently available but is intended to
- 98 increase employment opportunities.
- 99 c. Member-Directed Options
- 100 i. ~~To the maximum extent possible, m~~Members are to

101 be afforded the opportunity to exercise  
102 responsibilities in managing their personal health  
103 and development by making informed decisions  
104 about how best to have needs met including who  
105 will provide the service and when and how the  
106 services will be provided.

107 d. Person-Centered Planning

108 i. Person-Centered Planning maximizes ~~m~~Member-  
109 direction, and supports the Member in making  
110 informed decisions, so that he/she can lead or/  
111 participate in the process to the fullest extent  
112 possible.

113 ii. The Planning Document~~Person-Centered Service~~  
114 ~~Plan~~ developed through this process, safeguards  
115 against unjustified restrictions of ~~m~~Member rights,  
116 and ensures Members are provided with the  
117 necessary information and supports in order to gain  
118 full access to the benefits of community living to  
119 the greatest extent possible.

120 iii. The Member's DDD Support Coordinator, in

- 121 collaboration and coordination with the DDD  
122 Health Plans, ensures responsiveness to the  
123 ~~m~~Member's needs and choices regarding service  
124 delivery, personal goals, and preferences. ~~The~~  
125 ~~Responsible Person~~member/Health Care Decision  
126 ~~Maker shall have immediate access to the~~  
127 ~~m~~Member's Planning Document.
- 128 e. Consistency of Services and Supports
- 129 i. An accessible and consistently available network of  
130 services and supports is developed to ensure the  
131 delivery, quality, and continuity of services.
- 132 ii. Services and supports are provided in accordance  
133 with the ~~Planning Document~~Person-Centered  
134 ~~Service Plan~~ as agreed to by the ~~Responsible~~  
135 ~~Person~~member/Health Care Decision Maker and as  
136 authorized by the -Division, consistent with  
137 coverage responsibility.
- 138 f. Accessibility of Network
- 139 i. Network sufficiency supports choice in  
140 individualized ~~m~~Member care and availability of

- 141 services.
- 142 ii. Provider networks are developed to meet the
- 143 unique needs of ~~m~~M~~em~~bers -with a focus on
- 144 accessibility of services for members with
- 145 disabilities, cultural preferences, and individual
- 146 health care needs.
- 147 ~~ii.~~iii. Services are available to ~~m~~M~~em~~bers to the same
- 148 extent that services are available to individuals who
- 149 are not receiving services through the Medicaid
- 150 system.
- 151 g. Most Integrated Setting
- 152 i. Members live in the most integrated and least
- 153 restrictive setting and have full access to the
- 154 benefits of community living.
- 155 ii. ~~To that end, m~~M~~em~~bers are afforded the choice of
- 156 living in their ~~o~~W~~n~~ ~~h~~H~~o~~me or choosing an
- 157 alternative Home and Community Based Setting
- 158 (HCBS) rather than residing in an institution.
- 159 iii. Members receive comprehensive services in the
- 160 most integrated and least restrictive setting,



161 allowing them to be fully integrated into their  
162 communities. ~~To that end, m~~  
163 ~~ii.iv.~~ Members ~~are shall be~~ afforded the choice to receive  
164 HCBS in community settings where individuals who  
165 do not have disabilities spend their time.

166 h. Collaboration with Stakeholders

- 167 i. Ongoing collaboration with ~~m~~Members, the  
168 Responsible Person, if applicable, and other  
169 members of the Planning Team.~~Health Care~~  
170 ~~Decision Makers, Designated Representatives,~~  
171 ~~family members, service providers, community~~  
172 ~~advocates, other member-serving agencies, and~~  
173 ~~the Division facilitates continuous improvement of~~  
174 ~~the ALTCS DD Program.~~

175 i. Alignment of Care

176 i. Alignment of care for ~~m~~Members is well-  
177 coordinated, integrated care.

178 ii. The Division and stakeholders have established  
179 that reducing or eliminating fragmentation of care  
180 for ~~m~~Members requires focused efforts to

181 coordinate physical and behavioral health care  
182 with long-term services and supports and  
183 community support.

184 ~~h.iii.~~ \_\_\_\_\_ To create greater alignment and care coordination,  
185 a single, shared person-centered plan, developed  
186 by the DDD Support Coordinator with the  
187 participation of the DDD Health Plans care  
188 management staff, as appropriate, serves as the  
189 foundation for care and shall be made available to  
190 all involved providers.

191 j. Integrated Services

192 ~~i.~~ \_\_\_\_\_ An integrated care system ~~shall operated~~ to  
193 holistically assess and seamlessly to provide  
194 needed services within existing community  
195 programs.

196 ~~h.ii.~~ \_\_\_\_\_ An integrated system ~~that shall~~ reflect ~~that~~  
197 successful ~~m~~Member outcomes are a shared  
198 responsibility for all involved in the care and  
199 treatment of the ~~m~~Member, leveraging the  
200 strengths of the Division, the DDD Health Plans

201 and respective provider disciplines.

202 **B. COMPONENTS OF SUPPORT COORDINATION** ~~Components of~~  
203 ~~Support Coordination~~

204 1. The Support Coordinator, to provide person  
205 centered planning, shall: ~~s' roles include, but are~~  
206 ~~not limited to the following:~~

207 a. ~~A. Provide~~ Person-Centered planning and  
208 coordination

209 b. ~~Based on assessed need, i~~dentifies Cost  
210 Effective Services based on assessed need;

211 c. Develop and maintain the ~~m~~Member's  
212 Planning Document;

213 i. Development of the Planning Document  
214 shall be coordinated with the  
215 ~~member/~~Responsible ~~p~~Person to ensure  
216 mutually agreed upon approaches to  
217 meet the ~~m~~Member's needs.

218 d. Ensures the ~~member/~~Responsible ~~p~~Person is  
219 informed on~~know~~ how to report the  
220 unavailability of services or other problems;

- 221 e. Coordinates acute, behavioral health, and  
222 long-term care services that will assist the  
223 ~~the~~ Member in maintaining or progressing  
224 toward ~~the Member's his/her~~ highest  
225 potential; and
- 226 f. Reassesses needs and modifies the members  
227 Planning Document as needed. B. Brokering  
228 of Services
- 229 g. Identifies appropriate non-ALTCS covered  
230 community resources/services for  
231 ~~the~~ Members and families;
- 232 h. Obtains all funded services as assessed in  
233 accordance with the Planning Document; and
- 234 i. Offers a substitute service when the assessed  
235 service is not available.
- 236 j. Provide facilitation and advocacy
- 237 i. Timely addresses and resolves issues  
238 which impede the member's progress  
239 and access to needed services (both  
240 ALTCS and non-ALTCS covered

- 241 services), and to
- 242 ~~ii.~~ ii. Ensure services provided are
- 243 beneficial for the ~~m~~Member.
- 244 k. Monitors services for continuing
- 245 appropriateness
- 246 i. ~~Assess for~~To determine medically
- 247 necessary and cost effective ALTCS
- 248 services for the ~~m~~Member.
- 249 ii. ~~This includes~~ ~~e~~valuating the
- 250 member's placement, and authorized
- 251 services, and taking necessary action
- 252 to ensure that placement, services, and
- 253 supports are appropriate to meet the
- 254 member's individual goals and needs.
- 255 l. Mandatory Reporting
- 256 i. Identifies any instances or suspected
- 257 instances of abuse or neglect of the
- 258 ~~m~~Member, reports to the appropriate
- 259 entities, ~~i.e., police officer or protective~~
- 260 ~~services.~~

- 261                   ii.       Report to the Divisions Quality  
262                               Assurance Unit all Quality Assurance  
263                               issues related to non-compliance of  
264                               contractual requirements related to  
265                               services the ~~m~~Member is receiving  
266                               from the Division.
- 267           2.       The Support Coordinator shall:
- 268                   a.       Follow current Division policy.
- 269                   b.       Comply with all Arizona Health Care Cost  
270                               Containment System (AHCCCS)  
271                               requirements.
- 272                   c.       Complete Department of Economic Security  
273                               (DES)/Division of Developmental Disabilities  
274                               (DDD) requirements and paperwork.
- 275                   d.       Document accurately
- 276                   e.       Complete assigned tasks; and
- 277                   f.       Be punctual and available

278 ~~**G. SUPPORT COORDINATION/ARIZONA EARLY INTERVENTION**~~  
279 ~~**PROGRAM (AZEIP)**~~

280 ~~Service Coordination responsibilities for the AzEIP can be found on the~~

281 ~~AzEIP Policy and Procedures~~

282 webpage:~~(<https://des.az.gov/services/disabilities/early->~~  
283 ~~intervention/azeip-policies-and-procedures~~)

284 **D.C. NAVAJO NATION CONTRACTED SUPPORT COORDINATION**

285 1. The Division ~~shall have~~ ~~has~~ an Intergovernmental  
286 Agreement with the Navajo Nation to provide contracted  
287 Support Coordination services to ~~m~~Members ~~that stipulates.~~

288 ~~This includes Members:~~

- 289 a. Who are eligible for Arizona Long Term Services  
290 (ALTCS), ~~and are:~~
- 291 b. Enrolled by the Department of Economic Security with  
292 the Navajo Nation to receive support coordination  
293 (case management) services;
- 294 c. Affiliated as ~~m~~Members of the Navajo Tribe by virtue  
295 of being federally recognized Tribal members and who  
296 either live on the Navajo reservation or did live on the  
297 Navajo reservation prior to placement in an eligible  
298 ALTCS setting; and,
- 299 d. American Indians who are not affiliated members with  
300 the Navajo Nation by virtue of being federally

301 recognized members, but currently physically reside  
302 on the Navajo reservation or did physically reside on  
303 the Navajo reservation but were subsequently placed  
304 off reservation in an eligible ALTCS setting.

305 2. ~~For members receiving Home and Community Based~~  
306 ~~Services (HCBS) on the reservation or in a nursing facility~~  
307 ~~on or off reservation, †The Navajo Nation~~ contracted Support  
308 Coordinator, for Members receiving HCBS on the reservation  
309 or in a nursing facility on or off reservation, shall:

- 310 a. Develop and implement a Person-Centered Service  
311 Plan.
- 312 b. Coordinate medical needs with the ~~m~~Members'  
313 Primary Care Provider (PCP).
- 314 c. Assist the Responsible Person~~members/families~~ with  
315 identifying qualified providers for ALTCS services  
316 ~~when, if~~ they are unable to choose a provider without  
317 assistance.
- 318 d. Monitor and update the Person-Centered Service Plan  
319 in accordance with this Policy Manual.
- 320 e. Assess the cost effectiveness of services and



- 321 recommend the least most cost - effective service  
322 alternatives.~~;~~
- 323 f. Inform ~~m~~M~~e~~members of alternative services when the  
324 HCBS services exceed 100% of the Intermediate Care  
325 Facility for Individuals with an Intellectual Disability  
326 (ICF/IID) rate; ~~and,~~
- 327 g. Implement necessary corrective action to bring  
328 services into compliance.

- 329 3. The Division shall retain various Support Coordination  
330 activities: ~~including completing~~
- 331 a. ~~T~~the intake process;
- 332 b. ~~d~~Determining and re-determining eligibility;
- 333 c. ~~a~~Authorizing services; ~~and~~
- 334 d. ~~m~~M~~o~~onitoring service delivery.

335 D. SUPPLEMENTAL INFORMATION

- 336 3. Service Coordination responsibilities for the Arizona Early  
337 Intervention Program (AzEIP) can be found on the AzEIP Policy  
338 and Procedures website.