

Quality Management and Performance Improvement Program

# 920 QUALITY MANAGEMENT AND PERFORMANCE IMPROVEMENT PROGRAM ADMINISTRATIVE REQUIREMENTS

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- REVISION DATE: XX/XX/XXXX, 8/16/2023, 4/20/2022, 10/1/2020
- 6 REVIEW DATE: 1/12/2024, 3/6/2023
- 7 EFFECTIVE DATE: October 1, 2019
- 8 REFERENCES: 42 CFR 438.320, 42 CFR 438.354, 42 CFR 438.358, 42 CFR
- 9 438.310(c)(2), 42 CFR Part 457, 42 CFR Part 438, 42 CFR 438.68, 42 CFR
- 438.206, AMPM Chapter 900; AMPM Policy 910 Attachment A, AMPM Policy
- 11 920 Attachment A-B, AMPM Policy 980, Attachment B-D, AMPM Appendix B

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#### **PURPOSE**

- 14 This policy applies to the Division's Administrative Services Subcontractors
- 15 (AdSS) and specifies the Quality Management and Performance
- 16 Improvement (QM/PI) Program administrative requirements.

#### **DEFINITIONS**

- 1. "Access" means the timely use of services to achieve optimal
- Outcomes, as evidenced by managed care plans successfully
- demonstrating and reporting on outcome information for the
- availability and timeliness elements defined under 42 CFR
- 438.68 and 42 CFR 438.206 (42 CFR 438.320).
- 23 <u>2. "Assess or Evaluate" means the process used to examine and</u>



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determine the level of quality or the progress toward 24 improvement of quality and performance related to the AdS 25 service delivery systems. 26 "Best Practice" means processes or initiatives that produce 27 optimal results and are intended for widespread adoption or 28 implementation. 29 3.4. "Corrective Action Plan" or "CAP" means a written improvement 30 Work P plan that identifies the root cause(s) of a deficiency, 31 includes goals and Objectives, actions, or tasks to be taken to 32 facilitate an expedient return to compliance, methodologies to 33 be used to accomplish CAP goals and Objectives, and staff 34 responsible to carry out the CAP within established timelines. 35 CAPs are generally used to improve performance of the 36 Contractor and its providers, to enhance **QM/PI Quality** 37 Management and Process Improvement activities and the 38 Outcomes of those activities, or to resolve a deficiency. The 39 improvement plan includes the root cause(s) of a deficiency, 40 goals and objectives, actions to be taken to facilitate an 41



42	expedient return to compliance, methodologies to be used to
43	accomplish the goals and objectives, and staff responsible to
44	carry out the activities within established timelines.
45	4.5. "External Quality Review (EQR)" means the analysis and
46	Evaluation by an External Quality Review Organization (EQRO),
47	of aggregated information on quality, timeliness, and Access to
48	the health care services that a Contractor or their
49	subcontractedors health plans furnish to Medicaid members as
50	specified in [42 CFR 438.320].
51	5.6. "External Quality Review Organization (EQRO)" means an
52	organization that meets the competence and independence
53	requirements as specified set forth in 42 CFR 438.354, and
54	performs EQR, and other EQR related activities as specified in
55	42 CFR 438.358, or both [42 CFR 438.320].
56	6-7. "Measurable" means the ability to determine definitively
57	whether or not a quantifiable Objective has been met, or
58	whether progress has been made toward a positive outcome.
59	7.8. "Monitoring" means the process of auditing, observing,

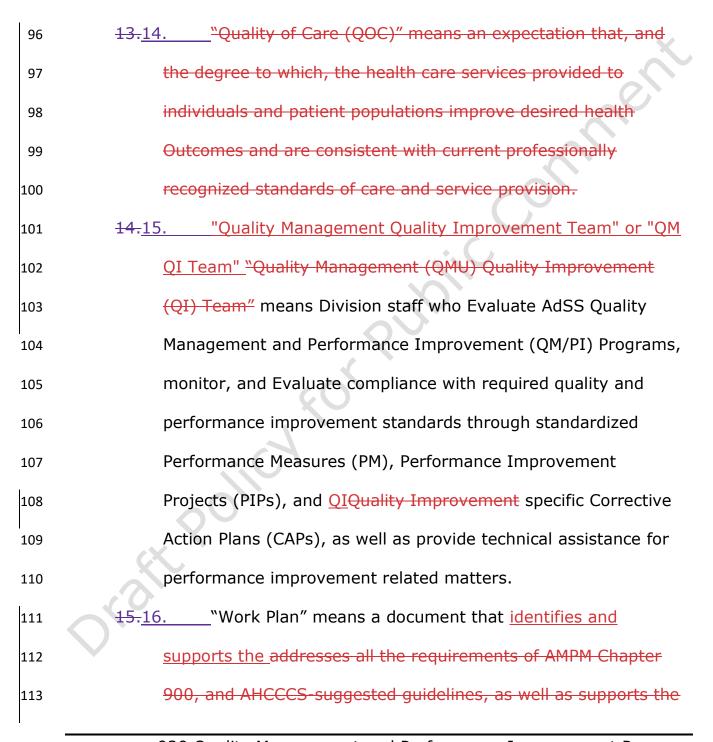


60	Evaluating, analyzing, <del>and conducting follow-up activities, and</del>
61	documenting results via desktop or on site review.
62	8.9. "Objective" means a Measurable step, generally one of a series
63	of progressive steps, to achieve a goal.
64	9.10. "Outcomes" means changes in patient health, functional status,
65	satisfaction, or goal achievement that result from health care or
66	supportive services [42 CFR 438.320].
67	10.11. "Performance Improvement Project (PIP)" means a
68	planned process of data gathering, Evaluation and analysis to
69	determine interventions or activities that are projected to have
70	a positive outcome. A PIP This process includes measuring the
71	impact of the interventions or activities aimed toward improving
72	the Quality of Care and service delivery. Performance
73	Improvement Projects (PIPs) are designed to achieve significant
74	improvement, sustained over time, in health outcomes and
75	Member satisfaction, and include the elements outlined in 42
76	CFR 438.330(2). A PIP may also be referred to as a Quality
77	Improvement Project (QIP).



78	<del>11.</del> 12.		"Performance Measure Performance Standards (PMPS)"	
79	means the minimumminimal expected level of contractor			
80	performance as it relates to performance measures. by the			
81	Division, previously referred to as the Minimum Performance			
82	Standard. Beginning in Calendar Year End (CYE 2021, oOfficial			
83	ı	perfo	rmance measure results shall be Evaluated based upon the	
84	National Committee on Quality Assurance (NCQA) HEDIS®			
85	Medicaid Mean or Centers for Medicare and Medicaid Services			
86	(CMS) Medicaid Median (for selected CMS Core Set-Only			
87	Measures), as identified by AHCCCS, as well as the Line of			
88	Business aggregate rates as applicable.			
89	<del>12.</del> <u>13.</u>		"Quality" Aas it pertains to External Quality Review,	
90	ı	mean	s the degree to which the AdSS increases the likelihood of	
91		desire	ed Outcomes of its members through:	
92		a.	Its structural and operational characteristics.	
93		b.	The provision of services that are consistent with current	
94			professional, evidenced-based-knowledge.	
95	(	С.	Interventions for performance improvement.	







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114 Division's QM/PI goals and Objectives with Measurable goals (Specific, Measurable, Attainable, Relevant and Timely 115 (SMART)), timelines, and action plan as well as methodologies, 116 and designated staff responsibleilities. The Work Plan must 117 include Measurable physical, behavioral, and oral health goals 118 119 and Objectives as applicable to the associated line of business or population. Contractor goals included within the Work Plan 120 shall be Specific, Measurable, Attainable, Relevant, and Timely 121 122 (SMART) goals.-16.17. "Work Plan Evaluation" means a detailed analysis of 123 progress in meeting or exceeding the Quality Management and 124 Performance Improvement (QM/PI) Program goals, Objectives, 125 and action plans, strategies, and activities proposed to meet or 126 exceed the performance standards and requirements as 127 specified in contract and Division Medical Policy Chapter 900. 128 129

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POLICY



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Division of Developmental Disabilities Administrative Services Subcontractors Medical Policy Manual Chapter 900

Quality Management and Performance Improvement Program

# A. QUALITY MANAGEMENT AND PERFORMANCE IMPROVEMENT PROGRAM PLAN

The AdSS shall develop a written Quality Management and Performance Improvement (QM/PI) Program Plan that specifies the structure and Objectives of the AdSS QM/PI Program, including those related to the provision of Long Term Services and Supports (LTSS) and behavioral healthcare, and addresses the AdSS proposed approaches to meet or exceed the performance standards and requirements as specified in the AdSS contract and AMPM 900. with the Department of Economic Security (DES) under the oversight of the Division and AdSS Medical Policy Chapter 900. The AdSS shall ensure a completed QM/PI Program Plan Checklist and QM/PI Program Plan Attestation is accompanied by the submission of the written QM/PI Program Plan. The AdSS shall submit the QM/PI Program Planas specified in the

Division contract and describe how program activities will



148		improve the Quality Of Care (QOC), service delivery for
149		Members, as well as increase Member satisfaction.
150	<u>4.</u>	The AdSS shall incorporate monitoring and evaluation activities
151		for the services and services sites specified in the AHCCCS
152		QM/PI Program Plan Checklist.
153	<del>2.</del> 5.	The AdSS shall include the AHCCCS Performance Measure
154		Monitoring Report & Work Plan/Work Plan Evaluation Template
155		and AHCCCS Performance Measure Monitoring Report & Work
156		Plan/Work Plan Evaluation Attachment.
157	<del>3.</del> 6.	The AdSS shall include the following in the QM/PI Program
158		<u>PlanNarrative</u> :
159		a. QM/PI Program Plan attestation that indicates whether
160		there were changes in the AdSS QM/PI Program scope
161		from the previous year, the applicable populations for the
162		QM/PI Program Plan being submitted, and confirmation of
163	V.O.	whether the AdSS QM/PI Program Plan and any applicable
164		updates related to changes in the QM/PI Program scope



165	have been reviewed by the governing or policy making				
166	body prior to submission to AHCCCS.				
167	a.b. QM/PI Program Narrative that specifies the Objectives				
168	and plans for the upcoming calendar year to meet or				
169	exceed the minimum standards and requirements as				
170	specified in AdSS contract with the Division and in AdSS				
171	Medical Policy AMPM Chapter 900.				
172	AdSS activities to identify the needs of its mMembers with				
173	Intellectual and Developmental Disabilities (I/DD) and to				
174	<del>coordinate care.</del>				
175	i. The QM/PI Program Plan includes the following when				
176	the AdSS holds a contract for multiple lines of				
177	business or population:				
178	a) Clear outline of which lines of business or				
179	populations each activity applies to, and				
180	b) Activities intended to meet the unique needs of				
181	each line of business or population for which it				
182	serves.				



183	ii. The QM/PI Program Plan includes the following
184	description of the AdSS activities:
185	a) QM/PI Program structure, including
186	involvement of a designated physician in the
187	QM/PI program and oversight of the
188	contractor's QM/PI functions by the:
189	1) Local Chief Medical Officer or designated
190	Medical Director,
191	2) Local Administrator or Chief Executive
192	Officer, and
193	3) QM/PI Committee.
194	b) Behavioral healthcare aspects of the program,
195	including the involvement of a behavioral
196	healthcare professional in the behavioral
197	aspects of the Contractor's QM/PI Program;
198	c) Activities to identify Member needs and
199	coordinate care;



a)d) Follow-up activities to ensure appropriate and
medically necessary treatment is received in a
timely manner;
e) Description of AdSS participation in community
or quality initiatives; and.
f) Other items as specified within the QM/PI
Program Plan Checklist.
c. QM/PI Program Work Plan Evaluation that is specific to the
line of business or population being reported and contain:
The AdSS shall include the following in its QM/PI Program Work
Plan Evaluation:
i. A description of activities related to clinical and non-
clinical care areas utilized in efforts to meet or
exceed the established goals and objectives;
i- <u>ii.</u> Evidence or documentation supporting continued
routine performance Monitoring and trending to
Evaluate the effectiveness of the QM/PI Program and



217	a	actions and other follow up activities conducted
218	t	hroughout the previous calendar year;
219	<del>ii.</del> iii. <u></u> E	OA description of how any sustained goals and
220	C	Objectives <u>will</u> shall be incorporated into the AdSS
221	t	ousiness practice and develop new goals and
222	C	Objectives once a goal or Objective has been
223	S	sustained <mark>;-and</mark>
224	<del>iii.</del> iv	All performance measures related Root Cause
225	<u> 4</u>	Analyses (RCA) and Plan-Do-Study-Act (PDSA)
226	C	cycles that have been initiated, updated, or refined
227	ā	as part of the AdSS' ongoing Corrective Action Plan
228	• (0	CAP) Monitoring and Evaluation activities.
229	Goals r	not met will be addressed and considered for
230	possibl	e internal Performance Improvement Projects
231	<del>(PIPs).</del>	
232	The AdSS sh	all include the following in its QM/PI Program Work
233	<del>Plan:</del>	
J		



234	d. QM/PI Progr	am Work Plan that specifies the line of
235	business or	population being reported and contains:
236	<u>i.</u> Detaile	ed, written set of specific measurable goals and
237	<u>object</u>	ives related to clinical and non-clinical care
238	areas	that are utilized to determine if the QM/PI
239	<u>Progra</u>	m meets or exceeds established goals and
240	compli	ies with QM/PI requirements in contract and
241	AMPM	Chapter 900;
242	a) (	Goals and Objectives that are realistic,
243		Measurable, include monitoring of previously
244		identified QI concerns, and based upon
245		established Performance Standards and
246		requirements as specified in the current
247		Division contract and AMPMAdSS Medical Policy
248		Chapter 900 when appropriate;
249	b)	Other nationally recognized benchmarks as
250		available to establish the programs measurable
251	9	Objectives in cases where the NCQA Medicaid



252	<u> </u>	Mean or CMS Medicaid median have been
253	<u>!</u>	met; minimum performance standards or when
254	f	performance standards have not been met or
255	*	when performance standards have not been
256	t de la companya de	oublished by AHCCCS.
257	<u>c)                                    </u>	Specific measurable goals and objectives based
258	<u>9</u>	on an evaluation of internal data and or other
259	<u> </u>	available data as well as clearly define the
260	į	ntended outcome for non-clinical areas;
261	<u>⊹ii.</u> Strate	gies and activities to meet or accomplish the
262	identif	ied goals and Objectives;
263	<del>ii.</del> iii. <u></u> Identif	y staff positions accountable for <u>each strategy</u>
264	<u>or acti</u>	vitymeeting the established goals and
265	Object	ives;.
266	<u>iv. Target</u>	ed implementation and completion dates for
267	the inc	cluded measurable goals, Objectives, activities,
268	and PI	Ps; and



269	v. Other details as included within the associated QM/PI
270	ProgramWork Plan Template.
271	e. Engaging Members Through Technology (EMTT) -
272	Executive Summary that specifies the strategic plan for the
273	upcoming calendar year to engage and educate its
274	membership, as well as improve access to care and
275	services, through telehealth services and web-based
276	applications and includes the following:.PIPs designed to
277	address opportunities for improvement identified from both
278	external and internal sources.
279	i. An evaluation of previous calendar year EMTT
280	activities including:
281	a) The percent of Members engaged through
282	telehealth services and through web or mobile-
283	based applications in comparison to total
284	membership, and



285		<u>b)</u>	Supporting data for Member-related outcomes
286			in comparison to identified goals and
287		!	objectives.
288	<u>ii.</u>	Criteri	a for identifying and targeting Members who
289		can be	enefit from telehealth services and from web or
290		mobile	e-based applications including:
291		<u>a)</u>	The identification of populations who can
292		_	benefit from telehealth services to increase
293		<u>.</u>	access to care and services, and
294		<u>b)</u>	The identification of populations who can
295			benefit from web or mobile-based applications.
296	iii.	A desc	cription of the strategies utilized to identify and
297		outrea	ch Members who can benefit from telehealth
298	X	service	es and web or mobile-based applications, yet
299		do not	have access to the technology necessary to
300		utilize	telehealth services or web or mobile-based
301		applica	ations,

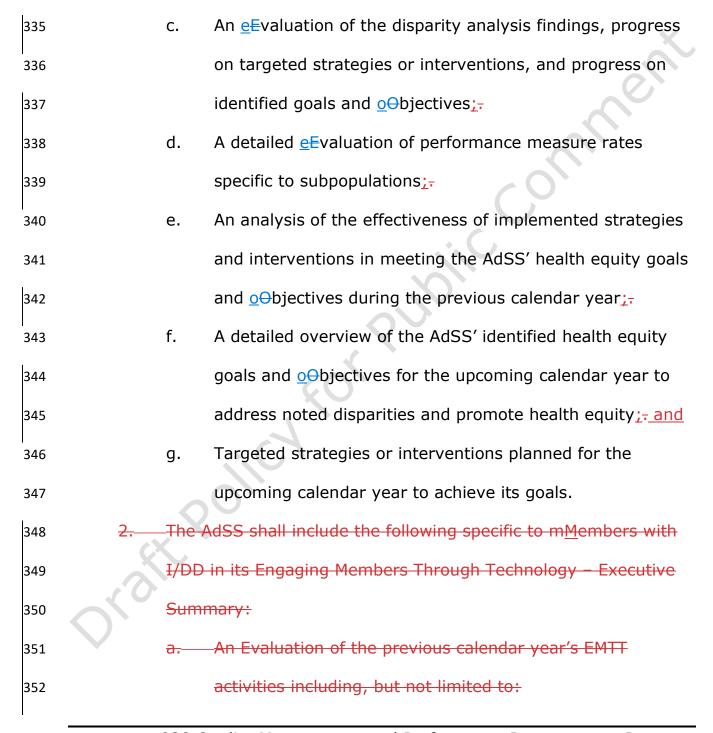


302	<u>iv.</u>	A description of telehealth services and web or
303		mobile-based applications in development and
304		currently being utilized to engage members,
305	<u>V.</u>	Strategies used to engage the identified members in
306		the use of telehealth services and web or mobile-
307		based applications,
308	vi.	A description of desired goals and outcomes for
309		telehealth services and for each web or mobile-based
310		application currently being utilized to engage
311		Members, including how the desired outcome will be
312		measured and directly impact the overall quality of
313		or access to care for the identified populations, and
314	vii.	The percent of Members anticipated to engage
315	Qu	through telehealth services and through web or
316		mobile-based applications during the upcoming
317	A.C.	calendar year based on the identified strategies and
318		related goals or objectives.



319		The AdSS shall submit to AHCCCS the QM/PI Program Plan
320		accompanied by a completed AMPM Policy 920, QM/PI Program
321		Plan Checklist.
322	В.	HEALTH DISPARITY SUMMARY AND EVALUATION REPORT
323		(HDE&S)
324		1. The AdSS shall submit the Health Disparity Summary &
325		Evaluation (HDS&E) Report as a stand alone document in
326		accordance with the AHCCCS Contract Chart of Deliverables.
327		1-2. The Division shall ensure the HDE&S shall includes the followin
328		in its Health Disparity Summary and Evaluation Report:
329		a. <u>Description of the The</u> process utilized to conduct disparity
330		analyses including the analytical tools and the
331		methodology for identifying disparities;
332		b. Disparity analysis findings associated projects and
333		activities meant to ameliorate the disparity(s) and related
334		mMeasurable goals and o⊖bjectives;







353	i.——The percent of m	Members engaged through
354	telehealth service	es and through web and mobile
355	based application	ns in comparison to total
356	membership, and	+
357	ii.——Supporting data	for member-related Outcomes in
	<del>comparisons to i</del>	dentified goals and Objectives.
359	b. Criteria for identifying	and targeting members who can
360	benefit from telehealth	services and from web and mobile
361	based applications, inc	luding but not limited to:
362	i.——The identification	of populations who can benefit
363	from telehealth s	ervices to increase Access to care
364	and services, and	<del>)</del>
365	The identification	of populations who can benefit
	from web and me	obile-based applications.
367	c. A description of telehe	alth services and web and mobile-
368	based applications in d	evelopment and currently being
369	utilized to engage mMe	embers;.



370		<del>d.</del> —	-Strategies used to engage the identified mMembers in the
371			use of telehealth services and web and mobile-based
372			applications;.
373		e <del>.</del> —	A description of desired goals and Outcomes for telehealth
374			services and for each web and mobile-based application
375			currently being utilized to engage mMembers, including
376			how the desired outcome will be measured and directly
377			impact the overall quality of and Access to care for the
378			identified population(s);.and
379		<del>f.</del>	-The percent of members anticipated to engage through
380			telehealth services and through web and mobile-based
381			applications during the upcoming calendar year based on
382			the identified strategies and related goals and Objectives.
383	3	_ <del>The</del> /	AdSS shall submit the following referenced or associated
384		Polici	es to the Division: Nnew or substantially revised, relevant
385		polici	es and procedures, referenced in the QM/PI Program Plan
386		Chec	klist (AMPM Policy 920, QM/PI Program Plan Checklist), are
387		subm	nitted as separate attachments



388	a. Current policies that have not had substantive changes
389	during the year are not required to be submitted in the
390	Plan and will be Evaluated as part of the Division's
391	Operational Review unless submission is seen as a value-
392	add to the QM/PI Program Plan.
393	4.3. The AdSS shall submit the QM/PI Program Plan accompanied by
394	a completed AMPM Policy 920, QM/PI Program Plan Checklist.
395	C. BEST PRACTICES AND FOLLOW-UP ON PREVIOUS YEAR'S
396	EXTERNAL QUALITY REVIEW REPORT RECOMMENDATIONS
396 397	EXTERNAL QUALITY REVIEW REPORT RECOMMENDATIONS  The AdSS shall submit recommendations as specified in contract and
397	The AdSS shall submit recommendations as specified in contract and
397 398	The AdSS shall submit recommendations as specified in contract and include:
397 398 399	The AdSS shall submit recommendations as specified in contract and include:  a. An overview of self-reported best Paractices (specific to
397 398 399 400	The AdSS shall submit recommendations as specified in contract and include:  a. An overview of self-reported best Ppractices (specific to line of business), submitted as a stand-alone document,



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- 404 b. A summary of the AdSS' efforts to date in completing the most current and previous year's EQR Report 405 recommendations, as a stand-alone document. 406 Submission of Best Practices and Follow-Up on Previous c. 407 Year's EQR Report Recommendations Attestation and 408 Checklist and align with the instructions and requirements 409 included within the associated checklist. 410 PERFORMANCE MEASURE MONITORING REPORT D. 411
  - The AdSS shall submit a report to AHCCCS utilizing the AHCCCS
     Performance Measure Monitoring Report & Work Plan Evaluation
     Template and AHCCCS Performance Measure Monitoring Report
     & Work Plan Attachment specifying AdSS' progress in meeting,
     sustaining, and improving its performance for contractually
     required performance measures.
  - 2. The AdSS shall include the following in the Performance Measure

    Monitoring Report based on the associated reporting period:



420	<u>a.</u>	Ihe i	nternal rates for each performance measure that
421		includ	des performance measures that are reported as part
422		<u>of:</u> ₊	
423		<u>i</u>	An open corrective action plan,
424		<u>ii.</u>	Current performance improvement projects,
425		iii.	AHCCCS value-based purchasing initiatives,
426		iv.	The AdSS' self-identified program goals, and
427	æ	<del>).</del> v.	Other performance measures required by AHCCCS.
428	b.	Ident	ified barriers in implementing planned interventions
429		and c	opportunities for improvement intended to support the
430		AdSS	in supporting its identified goals and Objectives.
431	c.	Detai	led analysis of results that includes an Evaluation of
432		AdSS	performance and noted trends or declines in
433		perfo	rmance compared to the following:
434		i.	Performance Measure Performance Standards
435			(PMPS) in accordance with <u>AMPMAdSS Medical Policy</u>
436			Manual 970;
437		ii.	AdSS self-identified goals and Objectives; and-



438		iii. Historical performance.
439	E. PERI	FORMANCE IMPROVEMENT PROJECT REPORT
440	1.	_The AdSS shall submit a <del>Performance Improvement Project (</del> PIP <del>)</del>
441		Report to AHCCCS for each for each AHCCCS-mandated and
442		contractor self-selected PIP utilizing: that includes annual
443		updates for both AHCCCS mandated and AdSS self-selected
444		PIPs.
445		a. AHCCCS PIP Report Template associated with the line of
446		business or population being reported; and
447		1.b. PIP Intervention & Analysis Template.
448	2.	The AdSS shall ensure Rapid Cycle PIP reports include updates
449		based on the frequency specified within the contract Chart of
450		Deliverables.
 451	<u>3.</u>	The AdSS shall comply with the instructions and requirements
452		outlined in AMPM Policy 980, the most current PIP Report
453		Template, and the PIP Intervention & Analysis Template,
 454		including the use of AMPM Policy 980 Attachment C, Performance
455		Improvement Project (PIP) Report DDD Specific.



456		4.	The AdSS shall sub	mit a PIP Initiation Notification for aHCCS
457			eview and approva	l once a PIP is identified.
458		<del>2.</del> <u>5.</u>	The AdSS shall sub	mit a PIP Closure Request for AHCCCS review
459			and approval for se	lf-selected PIP submissions serving as the
460			inal PIP report.	
461	F.	COR	ECTIVE ACTION F	PLAN
462		1.	The AdSS shall dev	elop and implement a CAP for taking
463			appropriate steps to	improve care when issues are identified.
464		2.	The AdSS shall sub	mit all CAPs to the Division for review and
465			approval prior to im	plementation and <del>shall</del> -include:
466			a. The concern <del>(</del> s	s) that require corrective action;
467			o. Identification	of any deficiency and remedial steps;
468			c. Documentation	on of proposed time frames for CAP
469			completion;	
470		· A	d. Entities respo	nsible for making the final determinations
471			regarding QM	/PI Program concerns <del>;-</del>
472			e. Types of action	ons to be taken including <del>, but not limited to</del> :
473			i. Educatio	on, training, or technical assistance;



474	ii.	Process, structure, or form changes;
l 475	iii.	Follow-up Monitoring and Evaluation of improvement
476		as well as implementing new interventions and
477		approaches, when necessary;
478	iv.	Changes in processes, structures and forms; and
479	٧.	Informal counseling.
480	f. A do	cumented assessment of the effectiveness of the
481	actio	n(s) taken;
482	Docu	mentation of performance Outcomes identified
483	<del>barri</del>	ers, opportunities for improvement, and best
484	<del>praci</del>	<del>tices.</del>
485	<del>f.</del> g. <u>Meth</u>	ods for <u>Fi</u> nternal dissemination of CAP findings and
486	resu	ts to appropriate committees, staff, and network
487	prov	iders <u>;</u> - <u>and</u>
488	<del>g.</del> h. Meth	ods for dissemination of pertinent information to
489	AHC	CCS and/or appropriate stakeholders. Submission of
490	infor	mation to the Division and other stakeholders as
491	requ	ired. For Quality of Care (QOC) specific CAPs,



492		information is submitted in accordance with AdSS Medical
493		Policy 960.
494	3.	The AdSS shall include the required elements contained within
495		Attachment B, the AHCCCS Quality Improvement Corrective
496		Action Plan Proposal Checklist, and AHCCCS QI Corrective Action
497		Plan Update Checklist for proposed QI-specific CAPs and CAP
498		updates. submit CAPS as required in AMPM 920, Attachment B,
499		AHCCCS Quality Improvement Corrective Action Plan Proposal
500		Checklist and AHCCCS Quality Improvement Corrective Action
501		Plan Update Checklist.
502	4.	The AdSS shall maintain documentation that confirms the
503		development and implementation of CAPs. regarding CAPS
504		development, implementation, performance Outcomes, identified
505		barriers, opportunities for improvement, and best practices.
506	G. ADS	S REPORTING REQUIREMENTS
507	1.	The AdSS shall submit deliverables to AHCCCS as specified in:
508		a. the cContract; between the Division and AdSS.
509		b. AHCCCS QM/PI Program Guides and Manuals;



510	a.c. Division of Health Care Services QI QM Team instructions
511	and guidance.
512	2. The AdSS shall include the name and associated line of business
513	or population within the QM/PI deliverable submission document
514	titles.
515	2.3. If a time extension is necessary, the AdSS shall submit a formal
516	request <u>to</u> the Division in writing before the deliverable due date
517	to the Division's Compliance Department, QMQuality
518	Management or QIQuality Improvement tTeam manager, as
519	appropriate to the deliverable.
520	4. The AdSS shall ensure QM/PI Program administrative
521	deliverables shall be submitted as specified in: the
522	aeContract,
523	b. Contract Chart of Deliverables,
524	c. Policy, and
525	d. QM/PI Reporting Templates and Checklists. between the
526	Division and AdSS and is subject to Division approval.



027	3.5. The Auss shall submit for review and approval prior to
528	implementation for Aany significant modifications to the QM/PI
529	Program Plan throughout the year. shall be submitted for review
530	and approval prior to implementation.
531	6. The AdSS QM/PI administrative deliverables and other select
532	deliverable submissions are provided to the Division for
533	submission to the AHCCCS EQRO with AdSS supplied information
534	included within the AdSS's annual EQR Report.
535	7. The AdSS shall refrain from including information that is:
536	a. Proprietary,
537	b. Confidential,
538	c. Financial, and
539	a.d. Data that could potentially identify Members.
540	H. ADSS DOCUMENTATION REQUIREMENTS
541	1. The AdSS shall maintain records that document QM/PI Program
542	activities that includes. The records shall be made available to
543	the Division, QMQuality Management or QIQuality Improvement



544	team	teams upon request. The required documentation shall include,		
545	<del>but i</del>	s not limited to:		
546	a.	Policies and procedures;		
547	b.	Studies and PIPS;		
548	С.	All required reports;		
549	d.	All processes, standards of work, and desktop procedures;		
550	e.	Meeting agendas, minutes and accompanying documents;		
551	<u>f.</u>	CAPs;		
552	f.g.	Worksheets; (including, but not limited to, excel		
553		spreadsheets, graphs, diagrams, flowcharts)		
554	<del>g.</del> h.	_Documentation supporting requested by the EQRO as part		
555		of the EQR process <u>; and</u>		
556	<u>i.</u>	_Other information and data appropriate to support changes		
557	/X	made to the scope of the QM/PI Program.		
558	<del>h.</del> 2. The	AdSS shall make records available to the Division, QM QI		
559	Tean	ns upon request.		
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567	Signature of Chief Medical Officer:	